

Waterfront Development

Catalyzing Revitalization through Partnership

Grand Trunk Renewal Committee June 17, 2024





Waterfront Toronto is working to revitalize the lands by Lake Ontario, transforming past industrial sites into **thriving neighbourhoods** that support **economic vitality** and enhance **quality of life**.

Our mandate comes from the three orders of government; our resources come from both public and private sources.

As we work on behalf of Torontonians, Ontarians, and all Canadians, every decision we make is guided by our vision of **one vibrant waterfront that belongs to everyone**.

Waterfront Toronto's Roles





Catalyst and Steward

Creating enduring value through well-designed and vibrant cultural, recreational, civic and public spaces



Revitalization Lead / Landowner

Advancing Complete Communities that address the need for housing, mobility, accessibility, connectivity and inclusivity



Partner Leveraging innovation and partnerships to deliver economic growth and jobs

Waterfront Toronto – A Unique Value Proposition



- Created by the Governments of Canada, Ontario and Toronto in 2001 \$1.5 B in seed capital which has been paid back to governments.
- Largest urban redevelopment project currently underway in North America -one of the largest waterfront revitalization efforts ever undertaken globally.
- Trusted public steward of waterfront lands with a proven track record of excellence and award-winning innovation in: urban design, real estate development, technology infrastructure and public engagement.
- The waterfront now part of Toronto's brand and is a premier destination attracting visitors, investment and talent.
- Waterfront revitalization ultimately about fostering economic growth and to redefine how the city, province and country are perceived by the world – this is a project of national significance

Public Policy Objectives

Revitalization vs. Redevelopment

Designated Waterfront Area





Critical Challenges





Sustainability

Cutting-edge solutions to reduce carbon emissions, promote a high quality of life, and nurture healthy people



Neighbourhoods Advancing Complete Communities that address the need for housing, mobility, accessibility, connectivity and inclusivity



Destinations

Creating enduring value through well-designed and vibrant cultural, recreational, civic and public spaces



Engagement

Cultivating a caring organization, promoting broad community outreach and consequential citizen feedback, and using robust data analysis and superior interactive web tools

Public Policy Objectives





Reducing urban sprawl



Building sustainable communities



Increasing affordable housing



Creating parks & public spaces



Expanding public transit



Driving economic competitiveness

Two Decades of Results

A decade of results



\$1.3 B Revenues to Governmen

\$3.38 B Output to Canadian economy \$8.7 B Development Value attracted by WT (completed)

\$21 billion+

Construction value of waterfront projects



What we've delivered

- Affordable housing: over **570 units** completed
- 27 km of accessible trails and waterfront promenades
- Parks and public spaces: 57.7 hectares
- Privately-funded, fibre optic **gigabit network** across the waterfront
- 26,225 construction jobs created during the development of waterfront lands
- Approximately \$1.3 B in revenues to all orders of government in direct, indirect and induced taxation

36.4 hectares of parks and public spaces





13.1 kilometres of new water's edge access created





Encouraging mobility and active transportation





28 kilometres of critical municipal infrastructure











East Bayfront – Before





East Bayfront – Now





East Bayfront – After





Sugar Beach – Before





Sugar Beach – After





Sherbourne Common– Before





Sherbourne Common– After





West Don Lands





Corktown Common – Before





Corktown Common – After





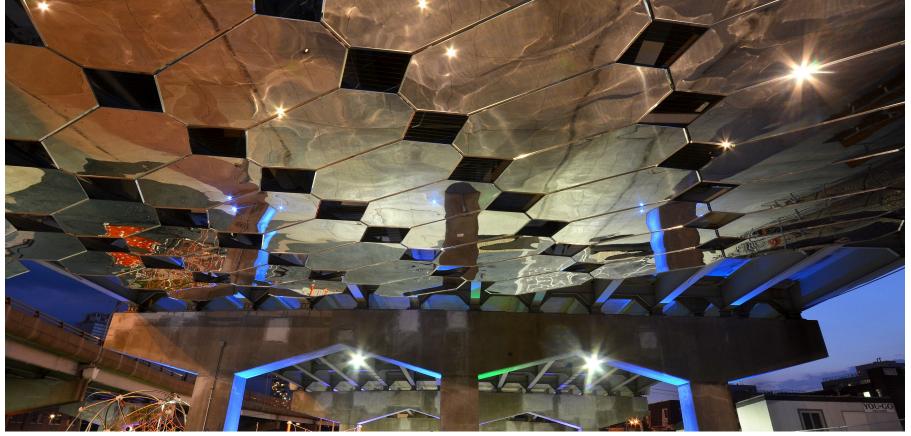
Underpass Park– Before





Underpass Park– After





Central Waterfront





Queens Quay – Before







Queens Quay – After



The Next Phase of Revitalization



Quayside





Quayside



Sustainability, Resiliency and Urban Innovation: Create a globally significant demonstration project that advances a new market model for climate-positive urban developments

Complete Communities:



Establish a complete community that emphasizes quality of place, and provides a range of housing types for families of all sizes and income levels within a robust mix of uses, including public open space, culture, recreation, vibrant retail, education-related activities and offices

Economic Development and Prosperity:

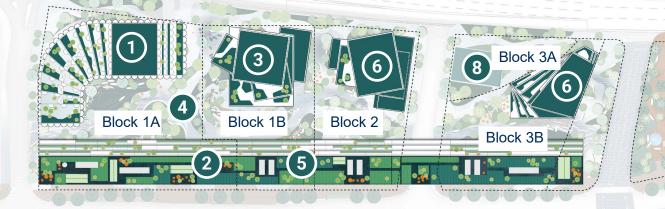


Provide a testbed for Canada's cleantech, building materials and broader innovation-driven sectors to support their growth and competitiveness in global markets

Partnership and Investment:



Develop a new partnership model that ensures a solid financial foundation, manages financial risk and secures revenue that funds future phases of waterfront revitalization



Quayside Buildings:

- The Western Curve, by Alison Brooks Architects 1.
- Timber House, by Adjaye Associates 2.
- 3. The Overstory, by Henning Larsen Architects
- Community Forest, by SLA Landscape Architects 4.
- Urban Farm (atop Timber House) 5.
- Future development blocks, subject to design competitions Block 5 (cultural destination/potential school site) 6.
- 7.
- Privately-owned development site (not part of the Quayside development) 8.

(7)

Block 5

Full view of proposed development. Building heights and densities are conceptual and subject to City approvals as well as review by the Design Review Panel and public consultation.

Timber House, designed by Adjaye Associates

Community Forest, designed by SLA Landscape Architects

Highlights



The proposal from the Dream and Great Gulf team was most strongly aligned with our requirements and what we heard from the SAC and the public in terms of priorities, including:



Inclusive, not exclusive: 800+ affordable housing units, aging-in-place strategy, final barrier-free open space network



Great place to live, work and play: Two-acre forested green space, rooftop urban farm, a multi-use arts, Indigenous-centered cultural celebrations



Vibrant economic activity supporting retail and economic activity: Strong social and workforce benefits + significant social procurement opportunities for MCFN



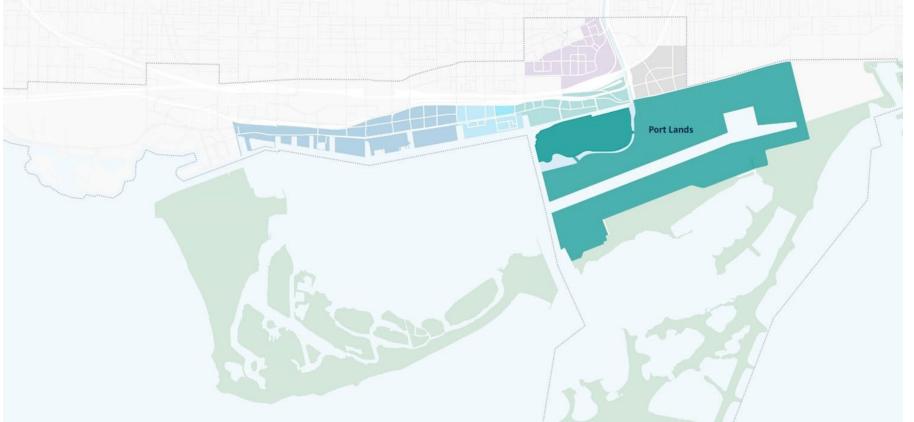
Environmental leadership: Canada's first all-electric, zero-carbon community at this scale, **%** one of Canada's largest residential mass timber buildings



Iconic architecture: a visually striking focal point on Toronto's waterfront

Port Lands





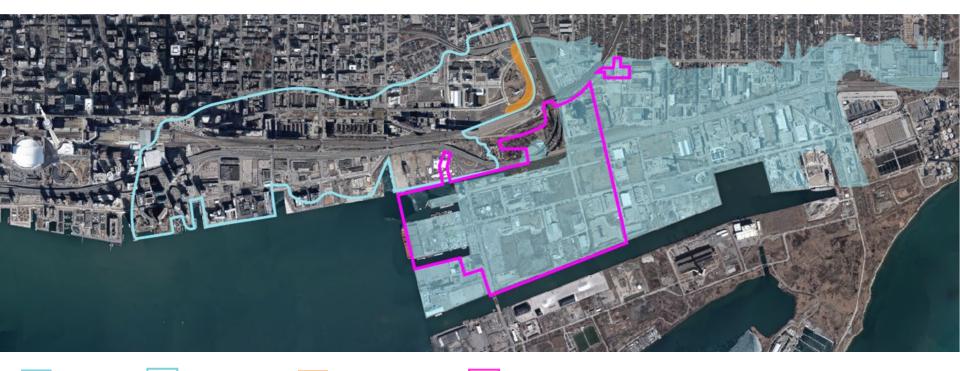
Port Lands





Port Lands Flood Protection





Flood Plain

Flood Protected

Flood Protection Landform

Project area

Don Mouth Naturalization & Villiers Island

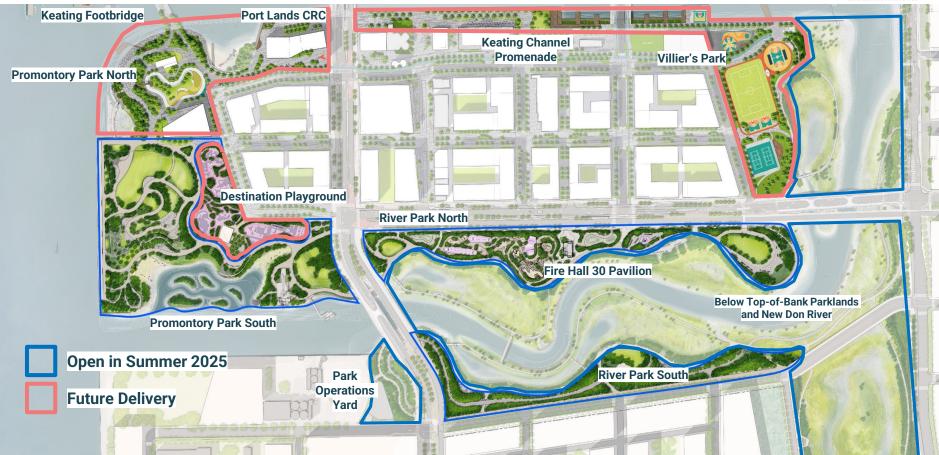






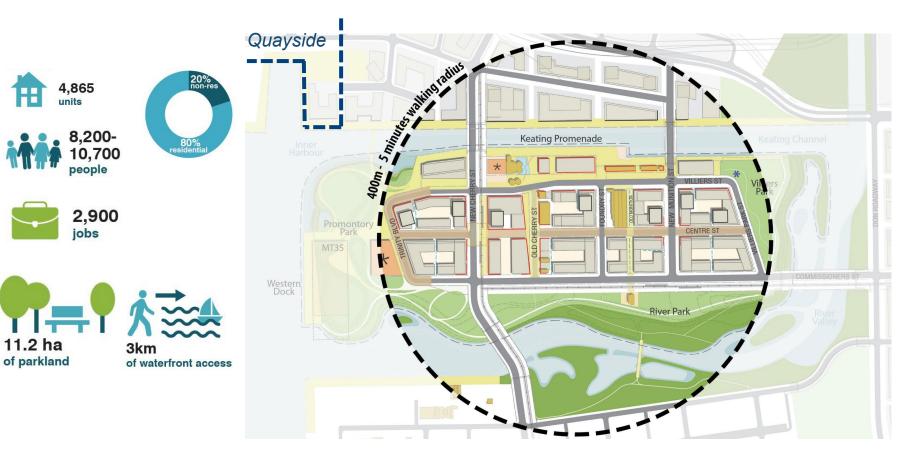
Parks





Villiers Island: 2017







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Villiers Island: 2024

- Proposed 60% increase in density over 2017 Plan
- 20+ ha regionally-important parkland
- Building heights: 14-46 storeys
- Population: Minimum 15,000 residents
- Density: 7.7 Island-wide
- 9,000 units, 2,900 employees
- 2,200 to 2,700 affordable housing units



2024 Approx 9,000 units ~800,000 m² GFA 7.7 FSI

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Thank you.

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a waterfront for everyone



Appendix: Leveraging Partnerships

Precinct Planning



| Step 1 | Identify a precinct within the Central Waterfront Secondary Plan Area (the waterfront) |
|--------|---|
| | |
| Step 2 | In consultation with the City of Toronto, establish the parameters of the precinct plan |
| | |
| Step 3 | Engage Consultant for precinct plan development Draft RFP and circulate to City of Toronto RFP released to the market Evaluate RFP submissions with select City of Toronto staff |
| | |
| Step 4 | Engage consultant and develop precinct plan and undertake any necessary studies with regular public engagement, stakeholder advisory, interdivisional workshops, etc. |
| | |
| Step 5 | Bring completed precinct plan and any supporting material to City Council for adoption |
| | |
| Step 6 | Implement any required planning instruments (typically Zoning Bylaw Amendment, Plan of Subdivision) |
| | |
| Step 7 | Begin developer procurement process – see following slides |
| | |

Developer Procurement Process



| Public Engagement | Input is requested and considered for development of project goals and objectives, and throughout the project: Stakeholders Advisory Committee (SCA) Community Advisory Committee (CAC) Public presentations or public surveys |
|--------------------------------|--|
| Market Sounding | Purpose: to inform the RFP Approaching multiple markets, depending on the project at hand: real estate developers, architects, engineering firms, or more specialized, such as pneumatic waste collection |
| Subject Matters Experts | Includes technical and financial experts, legal support, Indigenous Consultant, MCFN representatives and other third parties necessary for the project (i.e. site surveying, etc.) engaged to provide input for: the development of the project goals/objectives the Proponent selection (providing opinion on submissions received to the evaluators) support for project implementation. Precluded to participate in any capacity in the Proponent's team competing for the opportunity. |
| Procurement Process Probity | • To ensure procurement process probity, engage with Fairness Monitor and Steering Committee, which will be involved for the duration of the procurement process and oversee it. |
| Developer Selection | Issue RFQ Evaluate Submissions Shortlist Issue RFP to shortlisted Proponents Evaluate Submissions Select successful Proponent and report to WT Board |

Key Lessons

- Clear objectives
- Identify subject matter experts
- Understand what your objectives cost: proforma
- Gather as much information as possible:
 - Engage with local communities and champions
 - Engage with the private sector undertake market sounding
- This is a long process stay excited!

